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A MESSAGE FROM OUR LEADERSHIP

n 2018, Delivering Good continued to grow and expand—working to reach more families and communities throughout the country. With a dedication to helping people impacted by natural disasters and the daily disaster of poverty, Delivering Good spread our mission further in 2018—working in new communities, welcoming new supporters, growing our team, while also building on existing relationships with long-time partners.

From 2017 to 2018, product donations to Delivering Good increased by over \$25 million, allowing the organization to increase its impact. In 2018, we received our largest foundation support in the organization's history and our first endowment gift. These generous gifts have allowed us to modernize our technology systems, increase our disaster relief efforts in Puerto Rico and throughout the United States and continue the legacy of one of our signature programs. In continued collaboration with United Legwear & Apparel Co. and the American Apparel and Footwear Association, our One Million Pairs of Socks campaign distributed our 4 millionth pair of socks. We also continued our Back to School initiatives and supported communities around the country that are still recovering from devastating disasters in 2017 and 2018. Delivering Good's co-founder and special friends of the organization visited Puerto Rico to personally deliver donations and support families as they go through the many phases of rebuilding and recovery.

No matter the challenge, Delivering Good is there to help families and communities. Whether struggling with a disaster like Hurricane Maria and the California wildfires or facing economic challenges, Delivering Good supports families and communities as they embark on a fresh start.

With appreciation,

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Allan Ellinger 2018 Board Chair

John M Whise

Andrea Weiss 2019 Board Chair

fire D. Durnstel

Lisa D. Gurwitch President and CEO

OUR MISSION

Delivering Good provides a sense of hope, dignity and self-esteem to children and families who have been impacted by poverty and disaster. By uniting retailers, manufacturers, foundations and individuals, we deliver new merchandise, effectively distributed through our highly curated network of community partners.

Pro Bono Support

The following companies have provided pro bono services to Delivering Good in 2018. We thank you for your support in helping people in need.

Authentic Brands Group Accessories Council ABC Kids Expo (All Baby & Child) IKA Collective Berns Communications Group Berglass + Associates **Daily Front Row**

Fashion Week Daily Foodkick Mann Publications **Martina McBride** Nickelodeon

Pryor Cashman RIPE Band Sourcing Journal **UBM/Informa** United Legwear & Apparel Co.

2018 HIGHLIGHTS

In partnership with United Legwear and Apparel Co. and the American Apparel and Footwear Association, our One Million Pairs of Socks campaign raised over 2 million pairs of socks in 2018, totaling over 4 million for the program

Delivering Good supported Back to School efforts in Puerto Rico with a personal visit and distributions of product, gift cards and support at local community partners.

Five additional distinguished leaders joined the board: Michael Goldberg, Pryor Cashman; Sam Haddad, Haddad Brands; Edward Hertzman, Sourcing Journal; Jason Rabin, Centric Brands and Lana Todorovich, Neiman Marcus Group.

Delivering Good mourned the passing of longtime supporter Lari Stanton, on September 18, 2018. Lari's estate will support his Students Going the Extra Mile initiative, providing hats and gloves to students in the New York area.

Delivering Good's Annual Gala, attended by Shaquille O'Neal, raised over \$1,750,000.

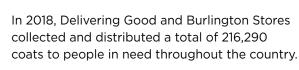
In 2018, Delivering Good distributed over 11 million units of new product from over 500 product donors.

Delivering Good continued disaster relief efforts and long term rebuilding projects throughout the United States, including Fayetteville, New York; Houston, Texas and Puerto Rico.

Andrea Weiss, Founder & CEO of the O Alliance, joined the Delivering Good board and was elected as new Chair of the Board of Directors for 2019

The 12th Annual Women of Inspiration Luncheon raised a record-setting \$450,000. Jodi Kantor, Pulitzer Prize-winning New York Times reporter delivered a remarkable keynote speech.

Delivering Good hosted its first Media Day at United Legwear and Apparel Co., uniting industry leaders and donors to discuss our collective response to natural disasters.







2018 FROM DISASTER TO HOPE

There are few events more devastating to a family than natural disasters. Hurricanes, earthquakes, floods and fires leave their scars on more than just the landscape: they leave lasting damage on homes, livelihoods and everyday lives. The aftermath of these tragedies is a time when families and individuals are in special need of support, as they try to reclaim a sense of safety and economic self-sufficiency. Thankfully, Delivering Good has been a source of support and comfort for disaster victims for more than three decades, bringing needed products and equally essential confidence to those in need.

In 2018, Delivering Good continued this tradition of hope by providing \$32.5 million worth of clothing, home goods and vital supplies to several regions impacted by disaster: East Texas, California, Puerto Rico and the U.S. Virgin Islands, North and South Carolina, Florida and Northern California. These distributions brought immediate relief in the wake of disaster and represented a sustained effort in the communities we serve, staying with families and local community partners during the long process of recovery and reconstruction. Alongside these distribution programs, Delivering Good also provided thousands of dollars of general-purpose gift cards to a dozen recovering regions around the world, further expanding the reach and impact of this important work.

Our work is more than just numbers. It is the stories of the children and adults we serve that remind us of the importance of what we do. Stories like that of Romero Milam, a young resident of East Texas, who received clothing and toys after his family home was struck by extensive flooding. Or the children of Su Manuel Ortiz Suya public school in Puerto Rico, who received brand new shoes, socks, backpacks and other gifts to start the school year following the historic impact of Hurricane Maria. These people, and thousands like them, are the reason that Delivering Good remains committed to the work of disaster response and recovery in the United States and around the world.

INTERNATIONAL COMMUNITY PARTNER HIGHLIGHTS

Baby2Baby

Since the beginning of our partnership in 2015, Delivering Good has supplied Baby2Baby with an array of product—in 2018 alone, Delivering Good donated over 24,000 essential items to Baby2Baby. Baby2Baby's representatives explain that "without these donations, our children would be going without the most basic of necessities." With the support of Delivering Good, Baby2Baby has distributed their most needed items including car seats, strollers, play yards, clothing and school supplies.

Delivering Good increases its reach to serve more people through community partners like Baby2Baby. With donations from Delivering Good, Baby2Baby has delivered over 70 million essential items to children in "homeless shelters, domestic violence programs, foster care, hospitals and underserved schools as well as to children who have lost everything in the wake of disaster."

Metro World Child

Founded in 1979 in Brooklyn, Metro World Child is a community partner of Delivering Good that specializes in serving children throughout New York City, various urban centers and rural communities around the world.

Metro World Child has several programs, all of which benefit from their relationship with Delivering Good, with donations during the holiday season having the biggest impact on the lives of the children they serve. Throughout the months of November and December, Metro World Child distributes about 30,000 toys to children throughout New York City.

One of these children is Niquaan, an 8-year-old boy living in Brooklyn. He has cerebral palsy disorder and is being raised by a single mom. In 2018, Niquaan attended one of Metro World Child's holiday celebrations, where his mom was excited that "Niquaan [would] have something to open for Christmas." The new toys donated through Delivering Good ensure that Metro World Child can give children like Niquaan with at least one present each year





The Mustard Seed of Central Florida

The Mustard Seed of Central Florida and Delivering Good work together to restore dignity, hope and stability for families in crisis. Since 2013, approximately 24,000 individuals have received Delivering Good donations that The Mustard Seed has distributed.

Delivering Good donates new clothing and baby supplies to The Mustard Seed, helping them support hundreds of families stricken by poverty. The Mustard Seed told us about the work they do and how donations from Delivering Good advance their mission: "survey results from program participants indicate children achieve better grades in school and family members experience improvements in overall mental, behavioral and physical health. The hope for a better future and improved quality of life strengthens and bonds families."

One individual who rebuilt her life with support from The Mustard Seed and Delivering Good is Arisha, a single mom of two, who served in the U.S. Air Force for 12 years. "She became homeless after she escaping from domestic violence. Arisha, pregnant at the time with her 10-month-old son, lived in her car with her 3-year-old daughter. They then stayed in hotels before seeking help from a domestic violence shelter. They lived in the shelter for six weeks before finding a place to live. Arisha was referred to The Mustard Seed for furniture and clothing assistance." Arisha reflected on her experience with The Mustard Seed and Delivering Good, "these donations are a blessing for me and my children because we had so little. I'm so grateful there are people who care about people like me."

Delivering Good's support of The Mustard Seed allows individuals like Arisha to "achieve self-esteem and stability to take control of their futures."

DONOR HIGHLIGHT

Lawrence King and Iris Roth

Two years ago, Lawrence King and Iris Roth began supporting Delivering Good and quickly became two of our most dedicated donors. We recently sat down with Lawrence and Iris to discuss Delivering Good's mission and the work that they make possible.

We asked Roth and King what inspired them to make their first donation to Delivering Good. Roth explained, "Lawrence and I were searching for a charity that, through effective organization and smart partnerships, was able to accomplish its mission without a high percentage loss of dollars to overhead." After learning about Delivering Good's mission, King and Roth began to research our history and efficiency. What did they find out? King



says, "Delivering Good's audited financial statements, tax returns, documented history and depth and breadth of leadership all speak comparative volumes about the nature of the organization."

While his relationship with Delivering Good began two years ago, Lawrence King has been committed to helping people in need since his early childhood. He shared stories with us about his first trip to Juarez, Mexico, where his family educated, triaged and relieved extensive pain for over 100 Mexican children. King draws inspiration from his father, who was dedicated to charitable work and was the first South Carolina dentist in the 1950s and 1960s who "maintained only one reception room, just one set of restrooms and only one water cooler, and operated on all patients of every race, color and creed using the same dental operatories and instruments."

About The Delivering Good Loyalty Circle

Established in 2016, the Delivering Good Loyalty Circle is comprised of individuals, corporations, and foundations who are active participants in our success. The support of these donors enables Delivering Good to expand its commitment to serve the neediest individuals in the United States and globally. Gifts of all sizes, to any of our program areas, allow donors to be part of the Delivering Good Loyalty Circle and make a real difference. Donors are automatically enrolled in this elite group of loyal donors when a gift is made for two or more consecutive years. For questions regarding the Delivering Good Loyalty Circle, please contact development@ delivering-good.org or 212.279.5343.

Similarly, Roth's passion for charity and good work is reflected in her memories. She shared, "I still recall the honor I felt at a very young age of being given my very own Tzedakah box, which I not only made sure to fill with coins from my allowance, but from donations of neighbors, friends and relatives."

We are proud to that King and Roth are including Delivering Good in their journey to make the world a better place. Roth explains that "new clothing does more than provide a solution; it delivers both joy and comfort that returns a sense of normalcy after disaster strikes or poverty reigns." King sums up our common mission best: "Clothing the naked certainly makes the world a better place but doing so most effectively must originate out of a heart that loves the naked and others who need help, both physically and spiritually."



FOUNDATION HIGHLIGHT

Taylor Gray | Founding Trustee and Treasurer, The Countess Moira Charitable Foundation



If there is one thing that Taylor Gray, a founding trustee and Treasurer of the Countess Moira Charitable Foundation, knows well, it is that serendipitous beginnings can grow into powerful partnerships.

In 2017, Gray and Delivering Good President and CEO Lisa Gurwitch were seated together at a symposium for nonprofits. Less than a year later, they were disembarking in Puerto Rico, where The Countess Moira Foundation made it possible for Delivering Good to execute a historic campaign to distribute more than \$1 million worth of new clothing and goods to victims of Hurricane Maria. "We had split into groups," recalls Gray, "and Lisa, [Delivering

Good co-founder] Karen Bromley and I visited an elderly woman whose roof had been ripped off in the hurricane. We were able to meet her and her two daughters and give them the help they needed."

The campaign in Puerto Rico was meaningful for more than just the families who received aid: it was a major step for the Countess Moira Charitable Foundation. Founded in 2000 and operating with assets provided largely by a bequest from the Countess Moira Rossi, the Foundation has devoted nearly \$25 million to philanthropic efforts. Gray describes the Foundation's funding approach as targeted, and emphasizing long-term, powerful partnerships with grantee organizations. As he explains, it was Delivering Good's special position at the nexus of nonprofits, manufacturers, retailers and individuals that attracted him to the organization.

"Those ties between industry, philanthropy and local agencies were unique. I had never come across anything like that before," he explains. "But at the same time, there was an opportunity to harness those connections to achieve something really impressive. "The Countess Moira Charitable Foundation's relationship with Delivering Good evolved from one grant to three in 2018. "The depth, vibrancy and reach of the Delivering Good ecosystem became increasingly apparent to us as we collaborated on three grants in 2018 - the first to combat poverty in New York State; and followed by two to provide disaster relief to schoolchildren and families in Puerto Rico; and funding for new technology that will provide efficiency and efficacy benefits for many years to come."

Just as importantly, Gray and the Foundation have acted as ambassadors of Delivering Good's work, enlisting the participation of others to enhance the effectiveness of the organization. The Foundation has deepened their stake holding through fact finding trips, site visits and more. "It is this involvement in a collaborative capacity that is truly the most gratifying component of our relationship," says Gray. And that symposium where Gray and Gurwitch first met? Exactly one year later, the two leaders co-presented a session on donor intent and disaster relief to attendees from 80 foundations. A powerful partnership indeed.

GIVING... WITH PURPOSE

KIDBOX

KIDBOX launched with a clear mission in mind: selling boxes of children's clothing and helping kids in need. To achieve these goals, KIDBOX has supported Delivering Good since the company's inception. KIDBOX curates boxes of clothing for kids of various sizes, and for every box sold, one item is donated to Delivering Good. The clothing includes brand-name, on-trend, high-quality product —which are donated to thousands of kids every year. In 2018, through Delivering Good's network of community partners, 15 organizations distributed over 215,000 units of KIDBOX clothing, valued at over \$7 million.

Delivering Good and KIDBOX know the power of new products. New clothing can increase self-esteem, give individuals a sense of dignity and provide a fresh start. KIDBOX's donations help children grow and thrive in their local communities. One KIDBOX clothing recipient at Solid As A Rock in Oregon beamed, "When I usually get clothing donations they are mostly someone's hand me down clothes that have a weird odor to them like they were sitting in someone's basement, but these clothes were brand new and the latest name brand fashion. I couldn't believe it!"

In 2018, Delivering Good attended the annual KIDBOX Kids Board Day, to celebrate the next generation of leaders. Each year, KIDBOX selects 12 young people who are making great impact in their communities. Some of the Kids Board causes included: disaster recovery in Puerto Rico, melanoma prevention, building homes in Mexico, gun violence prevention, delivering crayons to hospitals, creating kits for the homeless, collecting and donating back to school supplies, addressing climate change, encouraging literacy while bringing awareness to African American literature and raising awareness for pediatric cancer research. Delivering Good is proud to be associated with such an incredibly inspiring group of bright young leaders through mentorship and participation in the Kids Board Day, which included a site visit and distribution of brand new backpacks to the children of one of our long-standing NYC-based community partners, Cherry Kids.



GIVING... WITH PURPOSE

BURLINGTON STORES

In the United States and around the world, many people go without a winter coat during the coldest months of the year. Not having access to warm clothing can lead to exposure to the elements, leading to serious and sometimes fatal medical conditions.

Beginning in 2011, Delivering Good joined Burlington Stores on its annual coat drive to help provide warmth to those in need nationwide. Since establishing this partnership, together, we've been able to keep 1.4 million Americans in need warm in communities nationwide and over the past 12 years, Burlington has collected a total of more than 2.2 million coats.

Each holiday season, Burlington encourages its customers to donate gently worn coats in all its stores across the country and Delivering Good matches each store with a community partner so that the donated coats reach individuals within each local store community.

What is the impact of the Burlington coat drive? As described by the director of Acacia Network, one of Delivering Good's New York City community partners, "Coats are not just a luxury and a fashionable item, but an emergency safety measure. It has been certainly an amazing professional reward to be able to provide coats to our homeless clients. Without this local partnership, there would be thousands of folks searching for a warm coat throughout our area."

At Delivering Good, we are proud of this fulfilling partnership and its significant effect on the lives of those in need. As a caring company, Burlington is committed to giving back to communities nationwide. The annual coat drive is part of Burlington's corporate heritage and it is thankful for the opportunity to provide warmth to neighbors in need within its store communities.

Burlington also works with Delivering Good and our community partners during times of natural disasters. Through gift card and new merchandise donations, Delivering Good and Burlington are dedicated to helping families get back on their feet. To summarize our relationship, the Burlington team expressed, "From our annual coat drive to providing new merchandise to local community partner agencies within our store communities, to times of disaster, we call on Delivering Good to help us facilitate our ability to help those most in need."



2018 FINANCIAL DONORS

Monetary gifts and grants help support programs, logistics, coordination, and freight costs. Since 1985, over \$2 billion of donated product has been distributed, serving the poor and disadvantaged worldwide. Delivering Good recognizes with gratitude the individuals, corporations, and funding organizations listed below that have generously donated to support our mission.

About The Loyalty Circle

Donor names listed with a heart (♥) are members of the Loyalty Circle and have supported the organization in 2018 for at least two consecutive years. To make a financial donation, please visit www.DeliveringGood.org/donate-cash. Gifts of securities are also accepted. For questions regarding the Delivering Good Loyalty Circle, please contact development@delivering-good.org or 646-362-9085.

Delta Children 💙

About The Legacy Society

The Legacy Society enables us to express our appreciation and recognition for the charitable estate-planning donations made by some of our most loyal donors. Donor names listed with a star (*) are members of The Legacy Society. Legacy Society members are individuals and/or couples who have taken the following steps to provide for planned gifts to Delivering Good: informed Delivering Good of their plans to make a bequest through their will, living trust or estate plan; have designated in writing Delivering Good as a beneficiary of a retirement plan or life insurance policy; established a charitable gift annuity, charitable remainder trust or charitable lead trust; made a gift of paid-up or in-face life insurance policy with full ownership rights; made a gift of personal residence or farm with a retrained life estate; made certain other gifts that may be recognized.

\$300,000 & Above

Countess Moira Charitable Foundation Estate of Lari Stanton*

\$100,000 & Above

Ann Inc. ♥ Authentic Brands Group LLC ♥

\$75,000 & Above

Burlington Stores ♥ Edyth Bush Charitable Foundation, Inc. ♥ KIDBOX ♥ Li & Fung Ltd. ♥

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Oeuf LLC Omni Wooden Toys On Point Iirejo llc One Jeanswear Group Operation Warm OpSec Security Inc OraMedix, Inc. Orbit 7 Orcatex Design Origin8 Studio LLC OshKosh B'gosh Outdoor Cap Company, Inc Outerstuff, Inc.

Ρ

Pastourelle LLC Patagonia Paul Wilmot Communications Perry Ellis International Perry Mackin Peter John M. Distribution, Inc. Peterdasani LLC Petpak Pocket Frenz Primark Pro Player Procter & Gamble Proper Cloth Puss and Pits PVH Corp.

Q Qw^est

211 31

R Rainbow Shops

Ralph Lauren Rashti & Rashti RDG Global LLC Re-play Re-Think **Real Capital Analytics** RedPeg Marketing Reflo Limited Reform Clothing Regal Lager, Inc. - Love To Dream Rehbar Majeed Textiles Renfro Corporation Reunited Clothing Revman International Richard Leeds International RockHound Apparel Ron Cornell Rooms to Go Rousso Apparel Group Rubbo International, Inc.

S

Sadie & Sage Saint James USA Saks Fifth Avenue Sally Miller LLC Salty Inc (dba Design History) Sansom Trading Group Santa Margarita Catholic High School Say What? Schuyler 4 Ltd. See Design Select Clothing Co. Inc. Sensual Inc. Shelter Products Shoe-Inn Sigvaris, Inc. Silvergate Media Inc Skechers Smiling Button LLC Sock Club Sorelle Soula Shoes Southern Proper Soxland International Spicy Clothing Company LLC Spin Master Ltd. Splashlight Spotlight Licensing Sprout Squeaker Sneakers, LLC Squishable.com, Inc. StellarNova Sternlein Strider Sports International Inc Striker Entertainment, LLC StyleLoveLiving Sub Dio Summit Golf Brands

Susan Cushing Susana Monaco Sutton Industries Swat Fame, Inc. Swiss Safe Products, LLC SWM International

Т

Tailored Brands Tamar Gallant Tapestry Taste Beauty LLC Tecovas Ten Square, Inc. Teri Lingerie LLC tgbBRANDS Thalhimer Headwear Tharanco Lifestyles, LLC The Accessory Collective The Bromley Group LLC The Joester Loria Group The Kids Company The Learning Journey The Lemon Cabana The Little Bra Company The Queen's Treasures, Inc. The Toy Foundation The Vanity Room The Walt Disney Company Toby NYC Topson Downs Torrid Toys"R"Us Trades of Hope Trovata, Inc. TTI Global Resources Two Chicks in the Backroom Inc

U

Uber Mom LLC Under Armour Inc Unilever United Legwear & Apparel Co. Unlimited Brands US Foods

V

VCH Partners Inc. (dba Sol Food) VF Corporation – Jeanswear Vikki Y Burn Vionic Shoes

W

W.C. Redmon Company Wacoal America Inc Warner Bros. Consumer Products Warner Music Group Westport Corporation Westwood Design Winter Water Factory

Х

Xander Bicycle Corporation

1

Yelena Mogelefsky Yoka Showroom YoYo Mats Inc.



2018 SELECT COMMUNITY PARTNERS

The Delivering Good network consists of nearly 1,000 community-based, 501(c)3 nonprofits and government partners, receiving donations of new product to help improve the lives of kids, adults and families. The range of community partners in our network is broad and diverse; below is listing of the agencies that received product donations from us in 2018. Community partner names listed with a star (\star) are members of the Funded Agency Program. To learn more about our community partners, please visit www. Delivering-Good.org.*

ALABAMA

Panola Outreach The Second Beginning

ARIZONA

Arizona Helping Hands Inc. ★ Friends for Life Animal Rescue National Odd Shoe Exchange

CALIFORNIA

Baby2Baby ★ Bay Area Women's & Children's Center Central City Neighborhood Partners Every Child's Dream Foundation Family Promise of Santa Clarita Valley HealthRIGHT 360 IsraAID USA Iordan Outreach Ministries Kidango, Inc. Kindheartedly Los Angeles Dream Center Los Angeles Mission Lutheran Social Services of Southern California - Central City Lutheran Mission

Military Children's Charity Inc. My Stuff Bags Foundation New Directions for Veterans Office of Samoan Affairs On Your Feet, Inc.* Operation Shower San Diego Peace Builders Santa Claus, Inc. of Greater San Bernardino 📩 A Sense of Home (ASOH) Shelter Partnership ★ Steven's Hope for Children Under The Bridges and On The Streets Variety – The Children's Charity of Southern California

Wardrobe for Opportunity White Pony Express Working Wardrobes Career Center

COLORADO

Denver Health Foundation * Erica Rae's Kids Inc. Operation Homefront -Colorado

CONNECTICUT

Bridgeport Rescue Mission Drop-In Learning Center DELAWARE Clothing Our Kids

DISTRICT OF COLOMBIA

Community Family Life Services Generation Hope United Way of National Capital

FLORIDA

Chapman Partnership Children's Home Society -Pensacola ★ City Rescue Mission Community Hope Center / Hope 192 Domestic Violence Advocacy Center (of Tree House Haven, Inc) East Winter Garden Community Development Corporation, Inc. Farm Share A Gift For Teaching Global Empowerment Mission The Mustard Seed of Central Florida NDCC Parenting With A

NDCC Parenting With A Purpose Life Center Neighbor 4 Neighbor Salvadoran American Humanitarian Foundation (SAHF) ★ True Tabernacle of Jesus Christ Ministries Tyrod Taylor Foundation

GEORGIA

21 Reasons to Give Foundation Kamileon Professional Development

IDAHO Boise Rescue Mission

ILLINOIS

Casa Central Children's Hunger Fund MW Daughters of Destiny Ministries Family Focus Englewood Hesed House Hope Charities, Inc. ★ Scott Air Force Base St. Vincent De Paul

INDIANA

Bread of Life Ministry, Inc. Child Care Network Mental Health America of Northwest Indiana Westminster Neighborhood Services, Inc.

IOWA

Families Helping Families of Iowa

KENTUCKY Operation Sharing

LOUISIANA Second Harvest Food Bank of Northwest Louisiana

MAINE

Aid For Kids ★

MARYLAND

Charles County Children's Aid Society The Joseph House National Center For Children and Families ★ Turnaround



About The Funded Agency Program

In 2018, Delivering Good enhanced the Funded Agency Program, allowing our community partners to make a bigger impact on the communities that they serve. By providing Delivering Good with a grant, we ensure that the community partner will receive no less than \$150,000 worth of product over a twelve-month period and receive a host of benefits including: first priority for product donations as they become available, 15:1 match on \$10,000 grants and 20:1 match on \$20,000 grants and above, the opportunity to partner with us for important distribution, and proactive procurement of product donations so that agency partner on what they do best, which is focus on the services that they offer.

MASSACHUSETTS

Cradles to Crayons Jewish Family Service of Metrowest ★ Massachusetts Coalition for the Homeless Project New Hope

MICHIGAN

Hope America, Inc. Pregnancy Solutions Variety – The Children's Charity ★

MINNESOTA St. Vincent De Paul

MISSOURI H.E.R.O.E.S. Care Operation Shower

NEVADA

Catholic Charities of Southern International Church of Las Vegas Reno Rodeo Foundation ★

NEW HAMPSHIRE

Children & Family Services of NH Help Come Home Operation Blessing

NEW JERSEY

Associated Human Societies and Popcorn Park Connect Family Center Eva's Village Inc. Jehovah Jirel Outreah Jersey Shore Dream Center Misameach Misameach Newark Bethel Assembly One Simple Wish Potter's Gate Charities Incorporated Secaucus Municipal Center Seventh Day Adventist Church United Way of Passaic County Victor Cruz Foundation

NEW YORK Abbott House

Antioch Outreach Ministries Arab-American Family Support Center Bethany United Methodist Church Bottomless Closet Caribbean American Center of New York Chautauqua County Rural Ministry Cherry Kids, Inc. Children of Promise NYC Children of the Light Ministries Circulo de la Hispanidad, Inc. Community Center of Immigrants ★ DOROT Freedom Village USA Graham Windham Preventive Services Harlem Children's Zone Hope NYC Hour Children Island Harvest Jericho Project Judy's Place (formally C.A.D.V.) Leake & Watts Services Inc. Long Island Coalition for the Homeless Lower Eastside Service Center

Materials for the Arts Metro World Child 🛨 Millennium Sistahs Inc National Association of Each One Teach One Inc New Alternatives for Children New Hope Pentecostal Church of Jesus Christ Inc. New Life Fellowship The New World Foundation New York Disaster Interfaith Services (NYDIS) Northside Center for Child Development 🖈 NSSA At Mount Vernon One Brooklyn Fund, Inc. Partnership for the Homeless PEACE, Inc. Project Hope Charities, Inc. Queens Community House Race Track Chaplaincy of America ŃY Division (RTCA) Reformed Church of Bronxville The Retreat Inc. Richard M. Brodsky Foundation The River Fund NY Room to Grow NYC The Sharing Shelf | FSW – Family Services of Westchester Silent Cry Inc Susie Reizod Foundation The Teacher's Desk Temple Beth Torah West Side Campaign Against Hunger World Vision

NORTH CAROLINA

Baby Bundles ★ Fort Bragg Army Base The LaStraw, Inc. Note in the Pocket Second Harvest Food Bank of Metrolina

NORTH DAKOTA

Second Harvest Great Plains Food Bank

OHIO

Bridge of Life Ministries Project Help Clothing Ministry Richland County Children's Auxiliary Seven Hills Neighborhood Houses

Shoes & Clothes For Kids

OKLAHOMA Citizens Caring for Children ★

OREGON Solid As A Rock ★

PENNSYLVANIA

Beverly's Birthdays ★ Braddock Redux/Free Store ★ Career Wardrobe Faith In God Family Restoration Corporation (FIG) Gaudenzia, Inc. Hands in Service Mitzvah Circle Foundation ★ Ronald McDonald House

RHODE ISLAND

Comprehensive Community Action Program North Star Foundation, Inc. ★ A Wish Come True

SOUTH CAROLINA

Aid Unlimited ★ Let's Help The Children of Tomorrow

TENNESSEE

Operation Compassion

TEXAS

Children's Hunger Fund East Harris County Empowerment Council Family Crisis Center Foster Kids Charity Inc. Texas Guardian House Helping the Helpless Vets Foundation Hope Supply Co. 🖈 Houston Area Urban League Keeps Boutique Operation Homefront - Texas Portfolio Resident Services Prosper Ladies Association Rainbow Days, Inc. Times of Refreshing Praise and Worship

UTAH

Kids World South Valley Sanctuary

VERMONT

Addison County Foster Parents Association

VIRGINIA

Operation Homefront — DC Metro (VA/DC)

WASHINGTON

Clothes For Kids Holly House Tulalip Tribes

WEST VIRGINIA

Huntington Area Food Bank Second Harvest Mountaineer Food Bank

WISCONSIN Newthreads of Hope Inc.

PUERTO RICO

Carlos Beltran Foundation Methodist Church of Puerto Rico

CANADA

The Lookout Health and Housing Society Look Out Society WoodGreen Red Door Family Shelter

USVI

St. Croix Long Term Recovery Group

*We have made every effort to accurately list the community partners that received donations from us in 2018. If your name has been left off this list, please contact us at contact@ delivering-good.org.

PRODUCT DONOR HIGHLIGHT

United Legwear & Apparel Co

At United Legwear & Apparel Co., "succeeding and giving back have a reciprocal relationship: earn some money; give some back. The more you succeed, the more you give away." It is this philosophy, which stems from its founder, CEO and President Isaac E. Ash, that has led the company to donate to Delivering Good.

United Legwear & Apparel Co.'s mission and values are spelled out in the company acronym: Unity, Loyalty, Advancement and Charity. Working with Delivering Good's infrastructure and robust network of community partners has allowed United Legwear & Apparel Co. to put its passion for giving in action—helping families, children and adults in need all over the country.

In the age of social media, consumers are paying closer attention to social impact and believe all brands should give back to society. United Legwear & Apparel Co. has believed in corporate responsibility since its inception and is proud of the work it does with awareness and education. Through its FUN SOCKS program, United Legwear & Apparel Co. donates a new pair of socks for every pair of socks sold.

In addition to its FUN SOCKS Program, United Legwear & Apparel Co. is "developing new initiatives to call national attention to the homeless population's need for new socks and underwear. It seems that the public is becoming more aware of the importance of these basic necessities, and that's a great thing. Awareness is the first step towards action."

United Legwear & Apparel Co. makes a true impact in the work that we do at Delivering Good. Why do they love working with us? It's simple: United Legwear & Apparel Co., says, "Delivering Good makes it easy to get excess inventory to people who need it most, no matter how big or small the donation; a simple phone call or email is all it takes to move product."

At Delivering Good, we know our work would not be possible without the generous support of our donors. United Legwear & Apparel Co. is grateful for our partnership. "When we hear that the apparel we donate is so essential to daily life for so many families, we feel grateful to contribute. Knowing that brand new product gives people a sense of dignity is even more moving."



FINANCIAL LETTER



Independent Auditors' Report

The Board of Directors Delivering Good, Inc.

We have audited the accompanying financial statements of Delivering Good, Inc. (the "Organization"), which comprise the statement of financial position as of December 31, 2018 and 2017, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Delivering Good, Inc. as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 2 to the financial statements, during the year ended December 31, 2018, the Organization adopted new accounting guidance resulting in a change in the manner in which it presents net assets and reports certain aspects of its financial statements. Our opinion is not modified with respect to this matter.

PKF O'Connor Davies, LLP

June 19, 2019

FINANCIAL STATEMENTS

	December 31,		
	2018	2017	
ASSETS			
Cash	\$ 2,501,195	\$ 2,237,393	
Accounts receivable	1,340,193	606,124	
Prepaid expenses and other assets	27,459	69,150	
Restricted cash	67,014	67,014	
Property and equipment, net	61,218	88,150	
	<u>\$ 3,997,079</u>	<u>\$ 3,067,831</u>	
LIABILITIES AND NET ASSETS			
Liabilities			
Accounts payable and accrued expenses	\$ 433,252	\$ 521,046	
Deferred rent	63,444	94,239	
Loan payable	11,455	17,680	
Total Liabilities	508,151	632,965	
Net Assets			
Without donor restrictions	2,333,483	2,125,630	
With donor restrictions	1,155,445	309,236	
Total Net Assets	3,488,928	2,434,866	
	\$ 3,997,079	\$ 3,067,831	

	Year Ended					
	December 31,					
	Without Dono	r With Donor	2018	Without Donor	With Donor	2017
SUPPORT AND REVENUE	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total
Contributed merchandise, in-kind	\$ 184,271,67	3 \$ -	\$ 184,271,673	\$ 152,797,237	\$ -	\$ 152,797,237
Contributed professional services, in-kind	92,63	5 -	92,635	158,437	-	158,437
Contributions	1,010,12	0 1,155,445	2,165,565	927,473	105,000	1,032,473
Disaster relief support	550,05	1 -	550,051	1,060,540	179,236	1,239,776
Special events, net of direct						
costs of \$522,974 and \$507,144	1,676,14	3 -	1,676,143	1,767,545	-	1,767,545
Interest income	1,01	1 -	1,011	924	-	924
Other	12,59	в -	12,598	27,949	-	27,949
Net assets released from restrictions	309,23	6 (309,236)		25,000	(25,000)	
Total Support and Revenue	187,923,46	7 846,209	188,769,676	156,765,105	259,236	157,024,341
EXPENSES						
Programs	186,592,95	- 8	186,592,958	155,682,149	-	155,682,149
Management and general	462,51	3 -	462,513	624,499	-	624,499
Fundraising	660,14	3	660,143	563,276		563,276
Total Expenses	187,715,61	4 -	187,715,614	156,869,924	-	156,869,924
Change in Net Assets	207,85	3 846,209	1,054,062	(104,819)	259,236	154,417
NET ASSETS						
Beginning of year	2,125,63	309,236	2,434,866	2,230,449	50,000	2,280,449
End of year	<u>\$ 2,333,48</u>	<u>\$ 1,155,445</u>	\$ 3,488,928	\$ 2,125,630	<u>\$ 309,236</u>	<u>\$ 2,434,866</u>

HOW YOU CAN HELP

Support Us Financially

Delivering donated new apparel, home goods, toys, books and other items is a big effort. Financial support helps pay for programs, logistics, coordination and freight costs so that new product reaches the people who need it most. There are many ways you can contribute to our mission. Every individual gift is matched at a 10:1 rate. With a \$25 donation, Delivering Good can distribute over \$250 worth of goods to families and individuals in need. A \$1,000 donation distributes over \$10,000 worth of merchandise—imagine how many lives one gift can touch! Check with your company's Human Resources Department to see if it will match your contribution. **You can reach us directly by phone at 212-279-5343 or email at development@Delivering-Good.org**

Support Us with Product

Donating new product offers manufacturers and retailers an efficient way to move inventory and give back to children, adults and families in challenging situations. When Delivering Good sends new merchandise to people in distressed situations, it provides them with hope and a sense of dignity, and the opportunity for a fresh start. Together, we can make a difference in people's lives. To donate, simply submit a form online and we will contact you within 48 hours to coordinate logistics and answer any questions you may have. **You can reach us directly by phone at 212-279-5325 or email at product@Delivering-Good.org.**

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We acknowledge with great appreciation the service of business leaders who have recently left the board:

John Pomerantz Jodi Weintraub

Delivering Good is on social! Please follow us and join the conversation about #deliveringgood.



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EIN: 13-3300271





